



APEEE
Services

Schola Europæa – Bruxelles 1

ACTIVITY REPORT APEEE SERVICES

2021-2022

European School of Brussels 1
www.apeee-bxl1-services.be



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THE APEEE SERVICES

After two years of the pandemic, school life in EEB1 has gradually returned to normal during the year 2021 - 2022. The APEEE Services was not spared the effects of the health crisis, but also of the sharp increases in costs in all areas (staff and supplies) as well as the geopolitical context in Europe. The objective of the APEEE services, during this time, has always been to ensure the continuity of the services, to improve their quality, from the reception to the parents, and to project itself towards the new challenges of sustainability.

Throughout the year 2021-2022 the Board of Directors of the ASBL and the Management Committees, composed of volunteer parents, together with our dedicated staff on the ground, have been working non-stop to get the services back on track and to re-establish school life as normally as possible.

Several projects have been launched, always with the objective of improving the quality and visibility of the services:

- **Two general assemblies:** since 21/22, one in February, to adopt and give discharge for the annual accounts of the previous year and for the election of new mandates within the Board. The other in May, to present to the parents and vote on a budget that allows to start a school year with the different amounts of fees for the services. For more information, you can consult the Minutes of the General Assembly of APEEE Services [Minutes of the General Assembly | Apeee Services \(apeee-bxl1-services.be\)](#).
- **Solidarity Fund:** in view of the reality that some families may encounter financial or other difficulties, the Board has set up a solidarity fund to ensure that the daily lives of the children of all the families in the school are not affected in these cases. Voted in the GA of February 2022 the solidarity fund has been set up with the following modalities of operation: [Solidarity Fund | Apeee Services \(apeee-bxl1-services.be\)](#).
- **Solidarity with students from Ukraine:** with the Russian invasion of Ukraine, we supported the collection of material to be sent to the country. At the same time, since April 2022, we have provided a personalised welcome and services for around 20 children from families accommodated in the school.
- **Working group on the statutes:** we called for candidates to set up a working group on the statutes of the association. For reasons of scheduling, the first meetings took place at the beginning of the school year 22.
- **New website:** construction and launch of a new information website for the association to improve the visibility of the services offered and to allow parents to communicate more easily with the field: [Homepage | Apeee Services \(apeee-bxl1-services.be\)](#).
- **Financial equilibrium** in the continuity of activities. Thanks to a continuous follow-up management and a reactivity to all the events impacting the budgets, we were able to keep a good financial balance.
- **Transparency - External audit** - The Board agreed to propose the appointment of an external auditor at the General Assembly in order to ensure transparency and to provide reassurance on the good governance and conformity of the accounts in addition to the work



of a chartered accountant. This process was done within the Board for the first year.

Several challenges await us for the year 2022-2023:

- the adoption by the GA of the conclusions of the working group on the statutes
- concluding the agreement with the school on the responsibilities and obligations of APEEES and the European Schools.

We strongly invite each of our members to collaborate with the association and the daily life of the school, by joining the different management committees: [Management Committees | Apeee Services \(apeee-bxl1-services.be\)](https://www.apeee-bxl1-services.be).

The Board and the staff members are concerned to respond to the different feedbacks by listening to each other in a respectful way. Do not forget also the daily work with the different members of the school community: the APEEE, the school, the nurseries, with the common goal that your children feel good in their school!

Thank you for reading our report. Do not hesitate to come back to us for any feedback on our services.

Rafael PAPI-BORDERIA, President

Pascale DE SMEDT, Director



TRANSPORT

The school bus service is organised by the APEEE Services.

The European School Brussels I (ESB1) is still spread over 2 sites during the school year 2021-22. The Uccle site welcomes secondary, primary and nursery pupils. The Berkendael site accommodates kindergarten and primary pupils. The transport network of EEB1 therefore remains very complex due to the organisation of two separate services in Uccle & Berkendael.

These services are centralised at the management level by a single team, but this team has to respond to very different realities on the ground (logistics of access to the site, composition of the children, contact with the site management, etc.).

Buses

In 2021-22, the Transport Department managed a fleet of 77 buses in the morning and 80 buses in the afternoon. This fleet of buses comes from 14 different bus companies. The buses are not owned by the APEEE Services and the drivers are not staff of the service. At the beginning of the school year, we were forced by the protocol imposed by the covid crisis to continue tracing. This was a difficult and restrictive exercise for all. Fortunately, after Christmas 2021, the protocols were eased and we were able to complete a normal school year.

However, after the end of covid, the companies started to face a major shortage of school bus drivers. The policy of the Transport Department remains to diversify the companies in order to get better offers, to avoid a "monopoly" situation and to continue the transition to a 100% zero emission fleet.

For the Berkendael site, children are dropped off and picked up at the school.

For the Uccle site, children are dropped off in front of the school and picked up within the school grounds for 95% of the buses.

Staff and organisation of the service

The day-to-day management of the Transport Service is carried out by six people.

- Frédéric HERINCKX - Manager of the service
- Carine DECOSTRE - Administrative and Financial Manager
- Gaëlle HERMANS – Assistant to the manager
- Agnès LAURENT
- Nathalie MORAITIS
- Gaëlle HERMANS
- Youssef SEHBI

The association also hires part-time supervisors to ensure safety on the school buses. There are two main categories:



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- Accompanying persons for EEB students¹ - agreements signed between the Service and the student and his/her legal representative for students under 18 years of age. Only in Uccle.
 - External mentors hired by the Service - various forms of agreement: worker CDD contracts, student CDD contracts, ALE, voluntary agreements. Mainly in Berkendael. For Uccle, adults are planned as far as possible to compensate for the rotation system of secondary school pupils set up by the school management.

Recruiting but especially retaining external adult attendants in the long term is a daily challenge because the job is relatively unattractive due to the short hours, the overall number of hours per week and the hourly wage. In 21-22, the Transport Department reviewed its procedure for recruiting and monitoring adult carers with a view to limiting the turnover of carers.

The Transport Committee

The Transport Committee is made up of parents of pupils using school transport (volunteers),

- Ivo SCHMIDT, President
- Zoltan KRASZNAI, Member
- Eduardo LANZA, Member
- Valentina CORSETTI, Member
- Martina WALTER, Member
- Drazen BUDIMIR, Member

Students

+/- 3,090 pupils (Berkendael & Uccle) went to school by school transport in the school year 2021/22. As has always been suggested by the Transport Service, many parents of small kindergarten pupils accompany their children to school themselves on the first few days, thus avoiding possible inconveniences (pupils not finding their bus, etc.).

Fee

The annual price of the school season ticket was set for the year 2021/22 at €1,700 payable in three instalments (€710-€570-€420). About 85-90% of the subscriptions are paid by the various European institutions. The Transport Department invoices them quarterly for the subscription instalments to be paid. For the remaining 10-15%, parents or others have to pay the subscription amount each quarter.

Application “Together School”: Transportation Safety Project

The Transport Department has set up a pupil tracking system to ensure even greater safety for the youngest pupils. This project consists of a mobile application called "Together School". This solution allows for real-time tracking of children on the bus, whether they are getting off/on the bus or geolocating the bus.

By the end of the 2021-22 period, the Together solution was 90% deployed at the Berkendael site. For the Uccle site, the system was launched with a view to full deployment for the next school year 2022-23.



Zero emission buses: APEEE Services Bruxelles 1 goes green

The aim of the Transport Management Committee is to contribute to the improvement of air quality in Brussels in and around the European School and for bus users. The aim is to phase out the most polluting vehicles and to encourage bus companies to introduce zero emission vehicles. The APEEE Services in Uccle is coordinating its efforts with the other European Schools in Brussels through joint calls for tender in order to achieve more competitive prices.

The switch to zero-emission buses is being made in stages until 100% of the bus fleet is switched to zero-emission buses by 2025 (target).

After an initial pilot project launched in early 2021 with the introduction of 2 electric buses. For the school year 2021/22, 9 electric buses were planned. However, by June 2022 only 5 were running. A further four electric buses are expected to be in circulation by March 2023 (subject to the delivery times set by the manufacturers).

The Transport Management Committee team and staff.



CANTEEN

Post Covid

Thanks to a slowdown in the Covid-19 pandemic, the month of September started "normally" with the following enrolments

- Kindergarten: 166 enrolled
- Primary: 939 enrolled
- Secondary: 1591 enrolled

Compared to the 2020-2021 school year, we note that enrolment in kindergarten and primary school is down by about 8% because there are fewer pupils in school than the previous year. On the other hand, the number of pupils enrolled in the secondary school canteen is increasing by 3%.

The Fabiola service and the Van Houtte refectory remained open as normal throughout the school year, with the exception of certain days in December. As a result of the sanitary measures imposed, the school had to quarantine classes and introduce 'hybrid' teaching in December due to the increase in Covid cases in the classes.

This had an impact on the organisation of the canteen. To compensate for this, the Canteen Management Committee decided to reduce the subscription prices for the second semester for all pupils registered in the canteen.

The canteen has nevertheless kept its budget in balance.

Parents' representatives

The beginning of the school year has started with new members in the Canteen Committee who form a dynamic team of parent volunteers:

- Paola CARUSO, member
- Iris MANZANARES, member
- David DELAMARRE, member

Observer:

- Costica TUFA, who was appointed member in July 2022

Among our actions :

- The fight against food waste. Since January 2022, we have been collaborating with the food bank of the CPAS of Uccle, which comes every week to collect products that are no longer offered to children;
- The elimination of all plastic utensils
- Continuous reflection to serve our children healthy and varied menus that take into account their dietary needs as much as possible. The monthly menus offered at the Van Houtte self-



service and Fabiola are available on the [APEEE Services/Cantine page](#) with the presentation of allergens on each dish of the calendar.

- The reflection for the progressive elimination of fatty or too salty products from the cafeteria offer continues.

Staff

As the years go by, part of the team has been renewed due to natural retirement.

It is with great pleasure that we can announce that our team has been reinforced by three people who are doing an excellent job and are very well integrated in our team:

- Manda KOCOVIC and Aouatif EL ABIDI in production and cafeteria
- Stéphanie WOUTERS for communication and management support

New website

Throughout the year, the APEEE Services has set up a new information website for parents. On line since September 2021, you can consult all the useful information about the canteen on the [APEEE Services/Cantine page](#): how to register, the price of subscriptions, the timetable of services, the kindergarten-P1 and P2-S7 menus with an ergonomic presentation of the allergens, the functioning of the cafeteria/canteen key and the price list of products sold in the cafeterias.

The Canteen Management Committee team and staff.



CÉSAME

Extracurricular activities

During the 2021-2022 school year, the extracurricular service resumed normal activity, with only a few particularities to note:

- The secondary activities started one week later than usual, at the end of September
- Primary activities were suspended for 2 weeks due to the closure of the primary school from 29/11 to 09/12/2021
- There were many absences of instructors due to confinements/contaminations, especially in October and January

The number of enrolments (972 in total) remained below the average of previous years, this trend being explained by the fact that primary enrolments have been falling steadily for more than 4 years.

As a result, more than ten activities were cancelled at the beginning of the school year due to insufficient enrolment.

At the same time, the increase in secondary school enrolment did not compensate for this loss, as the extracurricular service had fewer premises, particularly gymnasiums, to offer sports activities.

The 10% increase in the amount of membership fees nevertheless made it possible to meet the expenses and to achieve the objectives of the provisional budget. In addition, the organisation of the spring concert in May and the courses for secondary school pupils at the end of the year resulted in a profit of €11,174.

The extracurricular office hopes to be able to organise such courses again, and even to offer courses for primary school children during the school holidays when these are staggered in relation to Belgian schools. Discussions on this subject are underway with the school.

Swimming

Cesame registered 234 orders for its swimming lessons for the 2021-2022 school year, which is 40 less than the previous year.

The courses offered to competitive students were not fully booked due to the epidemic of COVID, which led to the closure of the swimming pools in the previous two years and therefore the suspension of training and the cancellation of many EFSL competitions.

However, demand remained high for the younger age groups, especially for the level 4 and 5 courses. All pools operated normally, except for the Royal Military School which closed in February due to a technical incident and was unable to re-open.

The fees of swimmers affected by these cancelled courses were refunded. The swimming revenue therefore amounts to 71.444€.



On the pedagogical side, the groups are fairly homogeneous and allow for a good evolution of the swimmers.

Garderie

The garderie welcomed 189 children in 2021-2022 (58 in nursery - 130 in P1-P2), i.e. 26 more than the previous year, an increase mainly in the 2nd primary.

The team of animators remained the same as the number of children per group increased slightly, returning to its pre-Covid capacity. Several permanent staff were hired on a regular basis to replace the many absences due to the health crisis and to ensure the smooth running of the service.

The amount of contributions received was 94.903€ and the service made a profit of 8042€.

Lockers

1961 lockers were rented during the 2021-2022 school year. This number has been growing steadily for several years due to the increase in secondary school enrolment.

The service recorded a profit of 4365€. Vandalism has had a significant financial impact on the locker budget in terms of material and labour costs. It is feared that a further increase in prices will be applied for the next school year in order to be able to acquire new lockers, the purchase of which has been postponed for the last 2 years due to budgetary shortfalls.

It is important to note that if the number of students in secondary school continues to increase, APEEE Services will not be able to offer more lockers for rent as it no longer has the space to install new lockers. Therefore, not all students will be able to benefit from a locker.

Cesame Committee

- Paola CARUSO, President
- Céline LESNIAREK, member
- Alessandra CAPRA, member

Staff

- Dominique BODIN: Manager of the Uccle Extracurricular
- Raffaele RIZZO: Manager of the Garderie and Administrative Assistant at the Uccle Extracurricular
- Céline CHACUN: Administrative Assistant
- Noé HENNEQUIN: Lockers Manager
- And all the instructors.

The Césame Management Committee team and staff.



EXTRACURRICULAR ACTIVITIES IN BERKENDAEL

After several months of closure of the extracurricular activities, it was with great pleasure that we have resumed the organization of activities in September 2021. The program for the year 2020-2021 having been able to be tested for only three weeks, we have kept the same planning.

As every year, the good organization was also possible thanks to the precious collaboration of the Berkendael site management, the teachers and the management of the OIB and its educators.

The start of the new school year went well, and parents were present at the time of registration, even though the health situation was still uncertain.

Nevertheless, it is with regret that we have had to remove no less than 4 activities from our program and to regroup some language courses, due to the lack of a minimum number of registrants. The extracurricular bus (on Tuesdays at 4:00 pm to the European district), has not been renewed, due to lack of interest.

For the year 2021-2022, 577 children participated in our activities, took individual music lessons or benefited from our garderies.

New this year: our ACTIVE garderie (Fridays from 12:30 to 3:00 pm for the Maternelles) can now accommodate 60 children compared to 30 in previous years. Three educators supervise the children in the psychomotricity room and the adjoining room.

For ACTIVE and our After School Care (Mondays, Tuesdays and Thursdays from 3:00 to 5:00 pm), we have invested in new games (basketballs, soccer balls, tennis and badminton rackets, skipping ropes, hoops) which make the outdoor time more and more recreational and fun.

Our individual piano lessons have been a great success. They were nevertheless a little disturbed during the first part of the year by the absence of some students due to the covid19 quarantines but a system of distance learning (video) was put in place to compensate for this.

There has been no temporary unemployment, nor has there been work interruption of staff in 2021-2022. However, we have had to adapt to the many absences due to Covid19, both on the children's side and the instructors' side, especially during the first part of the school year.

Management Committee

- Stéphanie RESSORT, President
- Marek BOBIS, member
- Dheepa RAJAN, member
- Camilla STORACE, member
- Milena DAMIANOVA, member

Staff

- Aurélie VAN TILT, Manager
- Céline CHACUN, Administrative Assistant



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- And all the instructors.

The Berkendael Extracurricular Management Committee team and staff.



THE ACCOUNTS OF THE APEEE SERVICES

APEEE Services Financial Report

(NB all figures are rounded)

The APEEE Services ASBL manages a budget of € 9.8 million for the year 2022/23, and employs 21 people and almost 100 bus monitors and part-time monitors for the extracurricular activities and day care.

When the provisional budget for 2022/23 was adopted in May 2022, it was already expected that the financial result would be better than in previous years affected by COVID. Now, with a budget readjusted in November 2022 for all services according to the reality on the ground from the first 3 months of the year, the budget shows a good balance slightly in favour of our services. We will therefore most likely avoid the significant losses that were recorded in previous years.

As implicitly mentioned above, the APEEE Services now organises two General Assemblies: one (in May of the previous year) to adopt the provisional budget for the new school year and the second (in February of the current year) to give discharge and adopt the accounts of the previous year, and if necessary, the revised and updated budget.

Another recent development in financial management is the recent audit of the accounts and financial reporting of the ASBL, which was proposed by myself as Treasurer in agreement with the President of the ASBL and is intended to give additional assurance on the execution of the budget. The results will be presented at the meeting. I would just like to highlight the overall positive feedback we received from the auditors at the last meeting in December 2022. I would like to propose to the GA to mandate the auditor for 3 years who can then send the report to the members.

The year 2021/22 can be considered as a "normal" year in terms of income and expenditure, apart from a few more exceptions due to the pandemic. The level of activity is generally back on the rise, which has led, not surprisingly, to an increase in income (58%).

Very logically, expenditure also increased, although less than income and this enabled us to close the year with a positive balance of €433.00. In 2020/21, our losses exceeded €500.00.

In terms of investments, the APEEE Services had to write off an impairment loss of 55.000 € on its previous investments. The Board of Directors has nevertheless decided to maintain these investments until market conditions improve.

The ASBL can face the current year with its own funds, which at 31/08/2022 consist of

- the social reserve of €1,738,168, created to cover the cost of any staff redundancies
- the accumulated assets (1,098,341 €) to finance its assets and for working capital

Vitkor HAUK, Treasurer



Financial report drawn up by the chartered accountant Benoît Goret

FINANCIAL REPORT - ACCOUNTS FROM 01/09/21 TO 31/08/2022

REVIEW OF THE ANNUAL ACCOUNTS AS AT 31/08/2022

The annual accounts of the ASBL APEEE Services d'Uccle have been drawn up for the year 2021-2022. We certify that these accounts have been drawn up in accordance with the legal requirements and that they are true and fair.

INCOME STATEMENT OF APEEE SERVICES D'UCCLE AT 31.08.2022

On reading the accounts, we observe that our net result is positive by € 433,366.89 for a total income of € 8,481,293 and a total expenses of € 8,047,926.

The year 2020-2021 was marked by the covid-19 pandemic which forced the APEEE to juggle between forced closures, pupil absences and alternating classes, resulting in additional costs and reimbursement of contributions. The year 2021-2022 is a year with income and expenditure levels back to "normal", with a few exceptions still due to this pandemic.

We will analyse each item in detail in order to understand the evolution between the two years.

	2020-2021	2021-2022	Gap	Actual growth
Income				
Membership fees	5.270.963	8.308.296	3.037.333	57,62%
Other operating income	75	9.491	9.416	12.554,67%
Financial income	2.927	7.990	5.063	172,98%
Extraordinary income	-	155.516	155.516	-
Total	5.273.965	8.481.293	3.207.328	60,81%
Expenses				
Cost of services	3.482.804	4.690.388	1.207.584	34,67%
Services and other goods	667.253	1.275.150	607.897	91,10%
Salaries	1.374.864	1.811.178	436.314	31,74%
Depreciation and provisions	230.390	258.932	28.542	12,39%
Financial expenses	5.251	11.260	6.009	114,44%
Extraordinary expenses	29.634	1.018	(-) 28.616	(-) 96,56%
Total	5.790.196	8.047.926	2.257.730	38,99%
	(-) 516.231	433.367	949.598	(-) 183,95%



We note the following:

1. Income

Not surprisingly, income is €3,207,328 higher than the previous year; we note the following notable variations:

- On the one hand there is a clear upturn in membership fees due to the opening of all activities in relation to the year 2020-2021 (increase of €3,037,333). The level of activity of the years before the pandemic is globally recovered taking into account inflation; on the other hand, there was the adaptation of the contributions in transport due to the electrification of part of the fleet;
- a clear increase in other operating income with €1,587 in re-invoicing of expenses, €6,235 in locker deposits and €1,669 in insurance reimbursements, whereas in 2020/2021 there was only a small insurance reimbursement
- Significantly increased financial income (+172.98%);
- exceptional income of €155,516, including €140,764 in regularisation by the PMO for the year 2020-2021 and an error by the social secretariat for the year 2020-2021 amounting to €14,752.

2. Expenditure

Very logically and following the upward trend in income, expenses have increased by € 2,257,730 compared to the year 2020-2021; we can highlight the following fluctuations:

- purchases of goods, subcontracting and miscellaneous services and goods have clearly followed the same trend as the increase in membership fees;
- a clear increase in salaries because, on the one hand, in 2020-2021, part of the staff had still been placed under the "corona unemployment" scheme and, on the other hand, there were successive indexations during the year 2021-2022;
- a slight increase in the item "depreciation and provisions". This item is made up of 203,625 € of depreciation which continues on past investments and 55,307 € of write-downs on financial assets;
- financial charges that have risen sharply due to the new rates charged by the banking sector;
- exceptional expenses of €1,018 relating to a loss on the closing of the ESB account.

In conclusion

We can summarise the results for the financial year 2021/2022 as follows

Loss 2020/2021	(-) 516,231
Increase in income compared to 2020/2021	(+) 3,207,328
Increase in expenses compared to 2020/2021	(-) 2,257,730
Result for the year 2021/2022	(+) 433,367

ACTIVE AND PASSIVE SITUATION OF THE APEEE SERVICES OF UCCLÉ **AT 31.08.2022**

We can summarise the situation on 31 August 2022 as follows:

ASSETS

LIABILITIES



Intangible assets	55,915		
Tangible fixed assets	286,968	Equity	1,738,168
Financial assets	1,921,362		
Inventories	65,473		
Short-term receivables	84,944	Short-term liabilities	520,938
Cash	2,461,875		
Accruals and deferred income	9,026	Accruals and deferred income	1,528,116
	<u>4.885.562</u>		<u>4.885.562</u>

Comments

Assets

Intangible and tangible fixed assets: € 342,883

APEEE Services has made some investments during this financial year (€ 54,258), mainly in the purchase of computer equipment and website development.

The depreciation of previous years' investments is continuing and some of them have been completed. In addition, the depreciation of new acquisitions has been completed.

Financial assets: € 1,921,362

Transfers to an Anthéa investment plan were made at the end of the 2019/2020 financial year for a total amount of € 1,500,000.

In 2020-2021, Sicavs were added for a total of € 476,669.

In view of the economic situation, the APEEE had to take a write-down on these portfolios of € 55,307.

Stocks: € 65,473

The amount of non-perishable goods held in stock at the end of the year was € 65,473.

Short-term receivables: € 84,944

The APEEE has an outstanding debt of € 75,408 and this concerns exclusively invoices which are paid at the beginning of the school year 2022/2023. This item also includes a receivable of € 9,535 from the APEEE1.

Cash position: € 2,461,875

Our cash position has increased significantly compared to last year (more contributions were received before the closing date of the financial year). This item represents 50% of the balance sheet total and represents just over one quarter of income.

Regularisation: € 9,026

This relates to food costs purchased in 2021/2022 but which relate to the 2022/2023 financial year.



Liabilities

Own funds: € 1,738,168

Equity has increased by the amount of the profit for the year, i.e. € 433,367.

These funds consist of the social reserve (€ 1,738,168) and the accumulated assets (€ 1,098,341) as at 31/08/22.

Short-term debts: € 520,938

Trade payables of € 249,423 represent debts for operating and miscellaneous services and goods. Suppliers are paid within 30 days of receipt of the invoice.

In addition, there are the social and salary debts (withholding tax: € 34,580, O.N.S.S.: € 62,172, remuneration: € 8,480, provision for fines: € 110,263); these debts are paid within the legal deadlines.

Finally, there are still the deposits on lockers, which amount to € 56,020.

Regularisation: €1,528,116

These are mainly contributions received before 31/08/2022 and which concern the 2022-2023 financial year.

Brussels, 17th January 2023
Benoît Goret
Certified accountant
Tax consultant



APEEE SERVICES FINAL ACCOUNTS FOR 2021/2022 (01/09/21 to 31/08/22)

	TOTAL	Coordination	Cantine	Cafétéria	Transport	Act.Périsco	Garderie	Casiers	Perisco. Berkendael
Cotisations	8.202.861	0	1.897.598	234.263	5.336.553	370.923	94.923	56.768	211.833
Autres recettes	445.365	192.931	161.261	0	0	91.173	0	0	0
Récupération B & S	3.256	2.318	0	0	0	937	0	0	0
Produits financiers	22.742	14.756	5.567	0	2.054	30	15	0	320
Total produits	8.674.223	210.005	2.064.426	234.263	5.338.607	463.063	94.938	56.768	212.153
Charges									
Coûts des Prestations	4.742.548	0	629.578	108.083	3.980.718	24.169	0	0	0
Biens et services	1.222.996	53.995	691.466	33.365	180.521	170.937	6.098	910	85.704
Rémunérations et charges	1.811.173	113.366	515.948	52.049	673.395	233.687	73.175	22.208	127.345
Amortissements	346.629	20.883	122.392	0	74.644	6.409	1.647	20.648	12.309
Autres charges d'exploitation	193.948	1.018	65.065	0	95.896	15.856	5.352	1.649	9.113
Charges financières	11.259	1.277	2.996	0	4.513	830	624	652	367
Taxes	0	0	0	0	0	0	0	0	0
Total Charges	8.328.553	190.539	2.062.804	193.497	5.062.024	451.889	86.895	46.068	234.838
RESULTAT	433.367	19.466	36.982	40.766	328.921	11.174	8.043	10.700	-22.685

APEEE Services Bruxelles 1, Uccle/Berkendael

Avenue du Vert Chasseur 46 – B-1180 Bruxelles – +32 (0)2 373 86 52 – coordination@apeee-bxl1-services.be – www.uccleparents.org



APEEE Services - ANNUAL BUDGET 2022/2023

	TOTAL	Coordination	Cantine	Cafétéria	Transport	Perisco.	Garderie	Casiers	Perisco.
						Uccle			Berkendael
Cotisations	9.778.483	266.219	2.255.750	273.405	6.181.210	407.550	101.955	51.115	241.279
Autres recettes	58.000		0	0	0	58.000	0	0	0
Récupération B & S	0	0	0	0	0	0	0	0	0
Produits financiers	0	0	0	0	0	0	0		0
Total produits	9.836.483	266.219	2.255.750	273.405	6.181.210	465.550	101.955	51.115	241.279
Charges									
Couts des Prestations	6.090.339	0	745.668	150.780	5.158.761	35.130	0	0	0
Biens et services	1.345.321	97.676	752.429	34.684	179.923	181.478	10.865	3.570	84.698
Rémunérations et charges	1.872.803	139.550	553.445	80.300	662.162	216.674	79.837	19.875	120.960
Amortissements	174.847	18.593	81.779	0	30.605	6.440	2.984	22.640	11.806
Autres charges d'exploitation	266.382	0	81.942	0	138.723	22.793	7.724	2.283	12.917
Charges financières	3.671	400	840	0	945	280	263	394	550
Fonds de solidarité	10.000	10.000	0	0	0	0	0	0	0
Total Charges	9.763.363	266.219	2.216.103	265.764	6.171.118	462.794	101.672	48.762	230.930
RESULTAT	73.121	0	39.648	7.641	10.092	2.756	283	2.353	10.349



Explanatory note for the 2022-2023 draft budget for GA :

This year's draft budget is a **PROVISIONAL** budget for 2022-2023 with data calculated from the 21-22 budget. All the amounts set out in this provisional budget are estimated on the basis of the prices known to date, i.e. in May 2022. In view of the economic situation in Belgium and worldwide, everything can still change. Each of the budgets has been validated by the management committee of each department. This year is a particularly complicated year in view of the various ongoing inflations that we are experiencing and that we cannot avoid.

Revenues in all services EXCEPT for transport had to be increased by 10% for all contributions.

For transport, it was decided to take the option of 7 additional electric buses, which would increase the subscription from €1700 to €1960, i.e. an increase of 15%, of which 7% is due to inflation. This is calculated on the basis of the prices negotiated by the transport manager to date.

For expenses and salaries for the year 22/23 :

For each of the services, in order to comply with the different indexations and prices of salaries and all purchases and services, we have applied a percentage impacting the price increase according to 2 different indices:

Namely **on salaries +10%** (automatic indexations of Belgian salaries, this year we are already at +/- 8%).

For **other types of costs** such as telephone, insurance, office supplies etc.: **+5%**.

In addition to this, in the coordination section, an audit has been budgeted for at a cost of €25,000 (incl. VAT) and a request has been made for additional 1/3 time staff.

In terms of IT developments, the information sites will be put on line for the year 22/23. The budget as presented here is just about balanced at the overall level of the association. Very little margin is possible in terms of profit which would allow us to reconstitute our reserves before the covid.

We would like to draw attention to the fact that at the level of the school's enrolment: the decrease in the number of kindergarten and primary pupils is confirmed while the number of secondary pupils continues to increase. This is not without consequences for certain services such as the Uccle after-school care service.



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